

Mono County FY 2013-2014 Budget

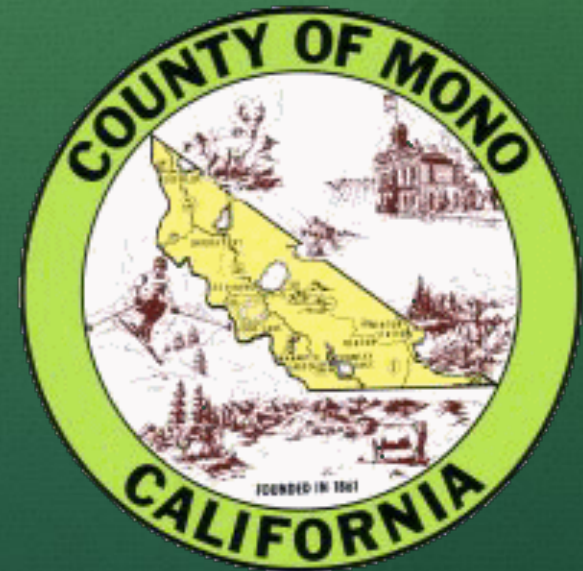
August 13-15*, 2013



* = August 15th only if not concluded by August 14th.

Budget Workshop Agenda

- **Opening Board Member Comments**
- **Budget Introduction – CAO/Finance**
 - **Economic Overview - Property Tax/Sales Tax**
 - **FY 2013-2014 Recommended County Budget**
 - Total Budget - Revenues/Uses
 - General Fund - Revenues/Uses
 - Staffing
 - Reserves
 - Long Term Liabilities and Unmet Needs
 - Policy Items
 - What Budget Does and Doesn't Do
 - **Budget Development Process – Looking Forward**
- **Departmental Presentations**



Mono County FY 2013-2014 Budget

Board Member Opening Comments



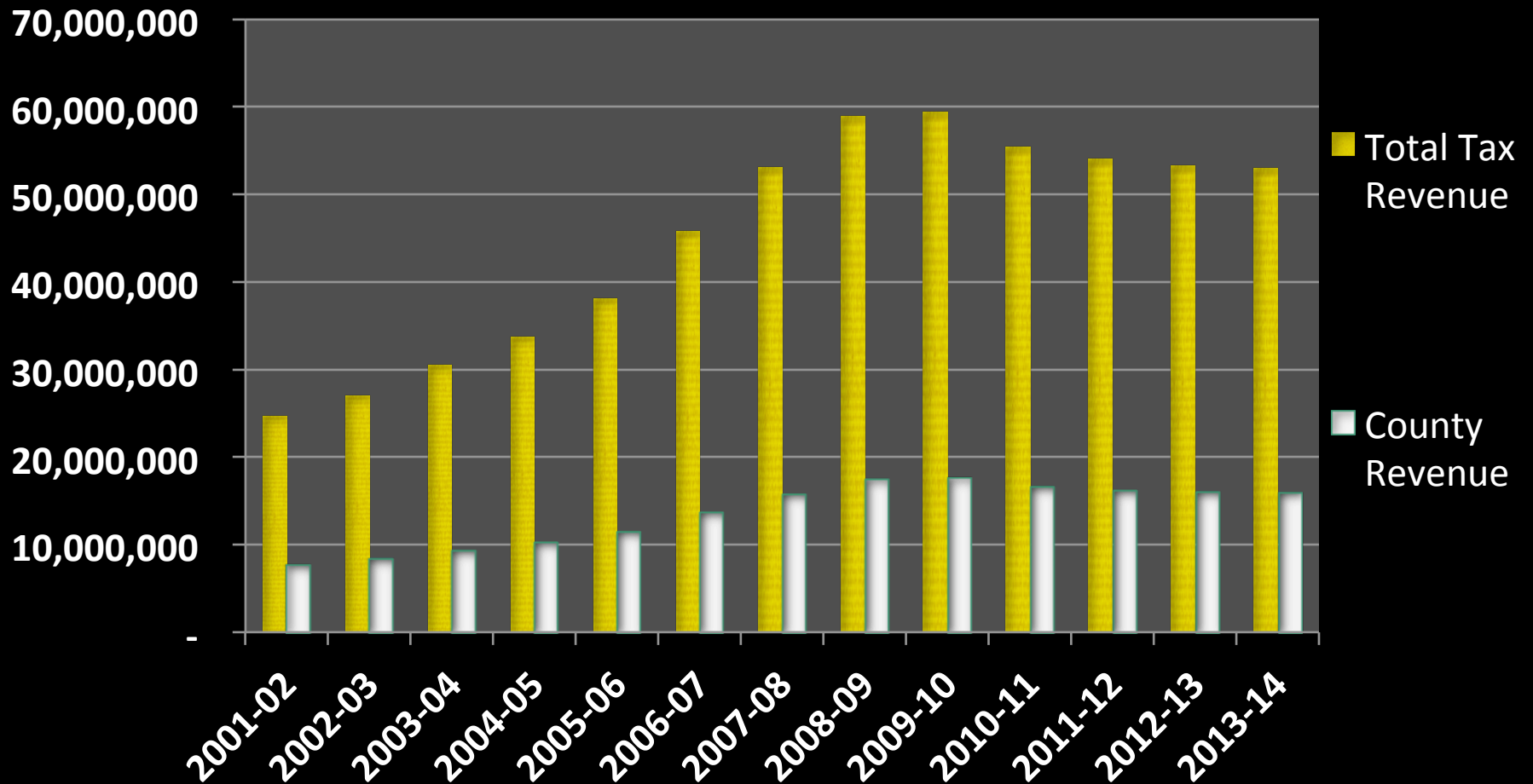
Economic Overview

- Mono County economy is slowly healing but outlook remains unclear
- Mono County economic growth lags California economy
- Property tax value decline is less than recent years, but still dropped .38% for 2012
- Sales Tax/Transient Occupancy Tax (TOT) dependent on national economic recovery continuing



Property Tax Trends

2001-2013



Mono County Property Tax Dollar

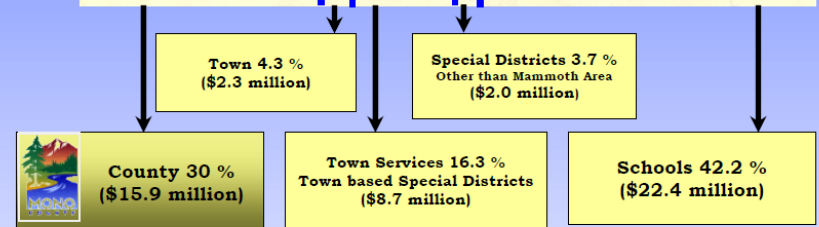
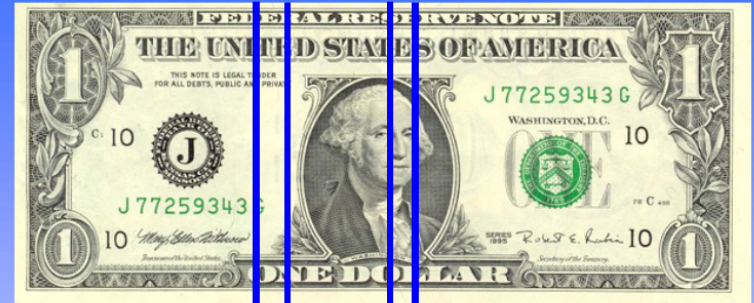
With this 30%, the County is responsible for:

- ✓ Public safety
- ✓ Paramedic program
- ✓ County roads
- ✓ Social and health safety net
- ✓ Economic Development



Mono County Property Tax Distribution 2012-2013

\$53.2 million



Property taxes support many different services

Schools get 42.2%

County gets 30.0%

Town gets 4.3%

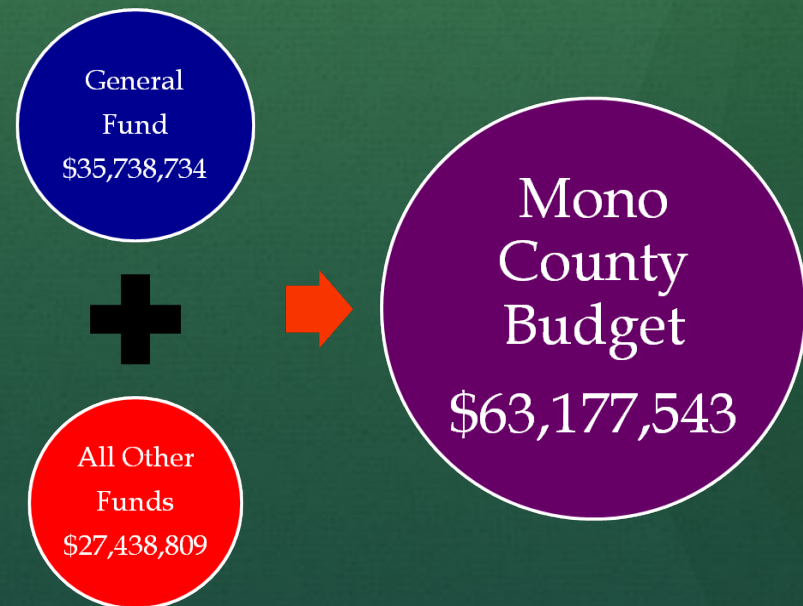
Town Special Districts get 16.3%

Other Special Districts get 3.7%

Mono County FY 2013-2014 Recommended Budget

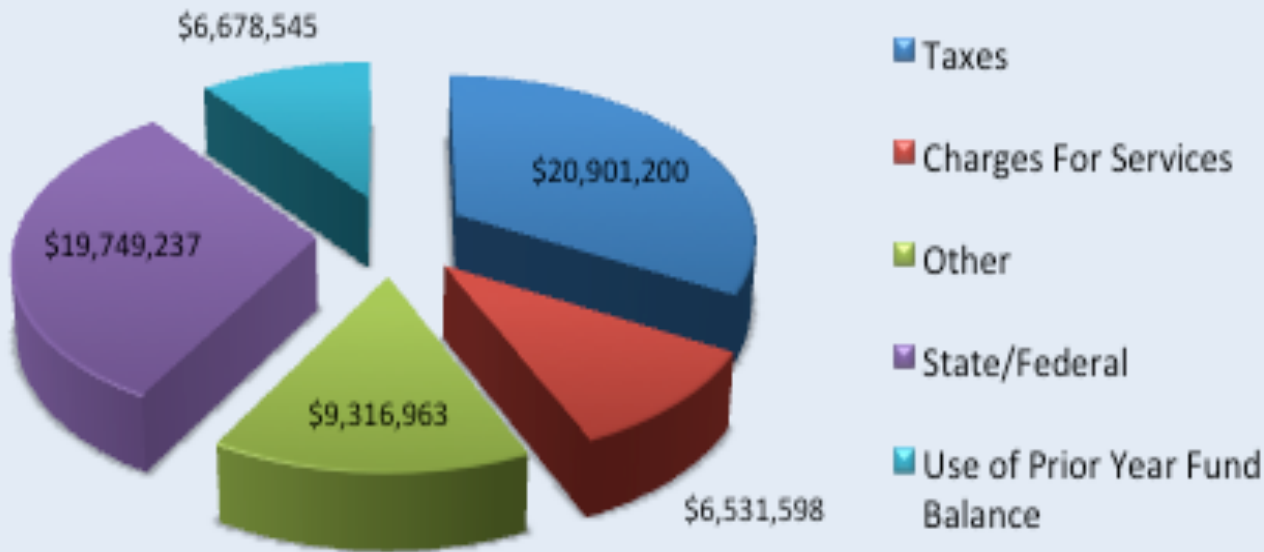
Total Budget - \$63.18 million

285.1 Full Time
Equivalent
Employees



Total Budget Sources/Uses

TOTAL BUDGET SOURCES

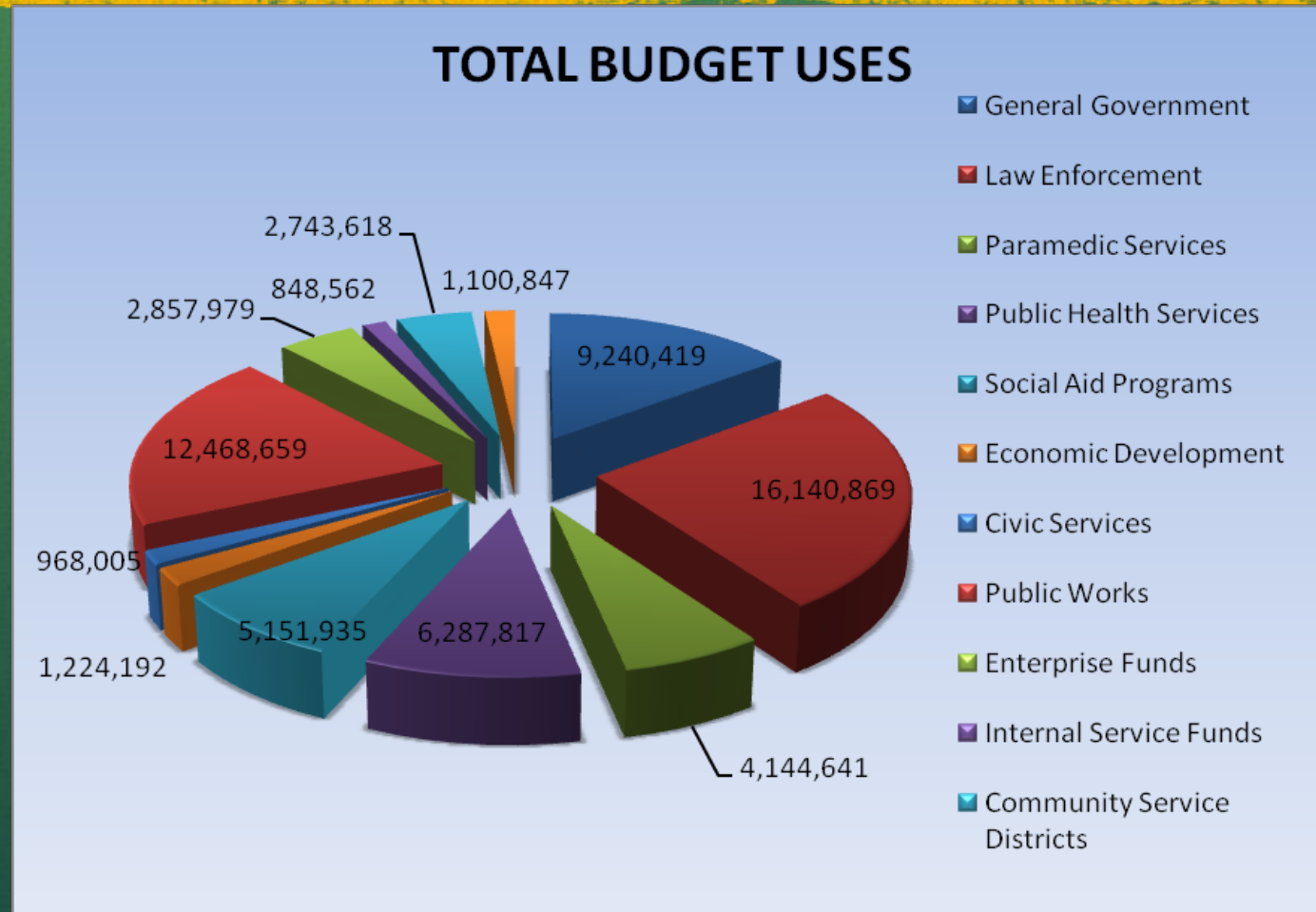


- **33%** from Property, Sales and Tourist taxes
- **31%** from State/Federal revenues
- **10%** from Charges for Services;
- **15%** from Other sources
- **11%** from use of Prior year Fund Balances.

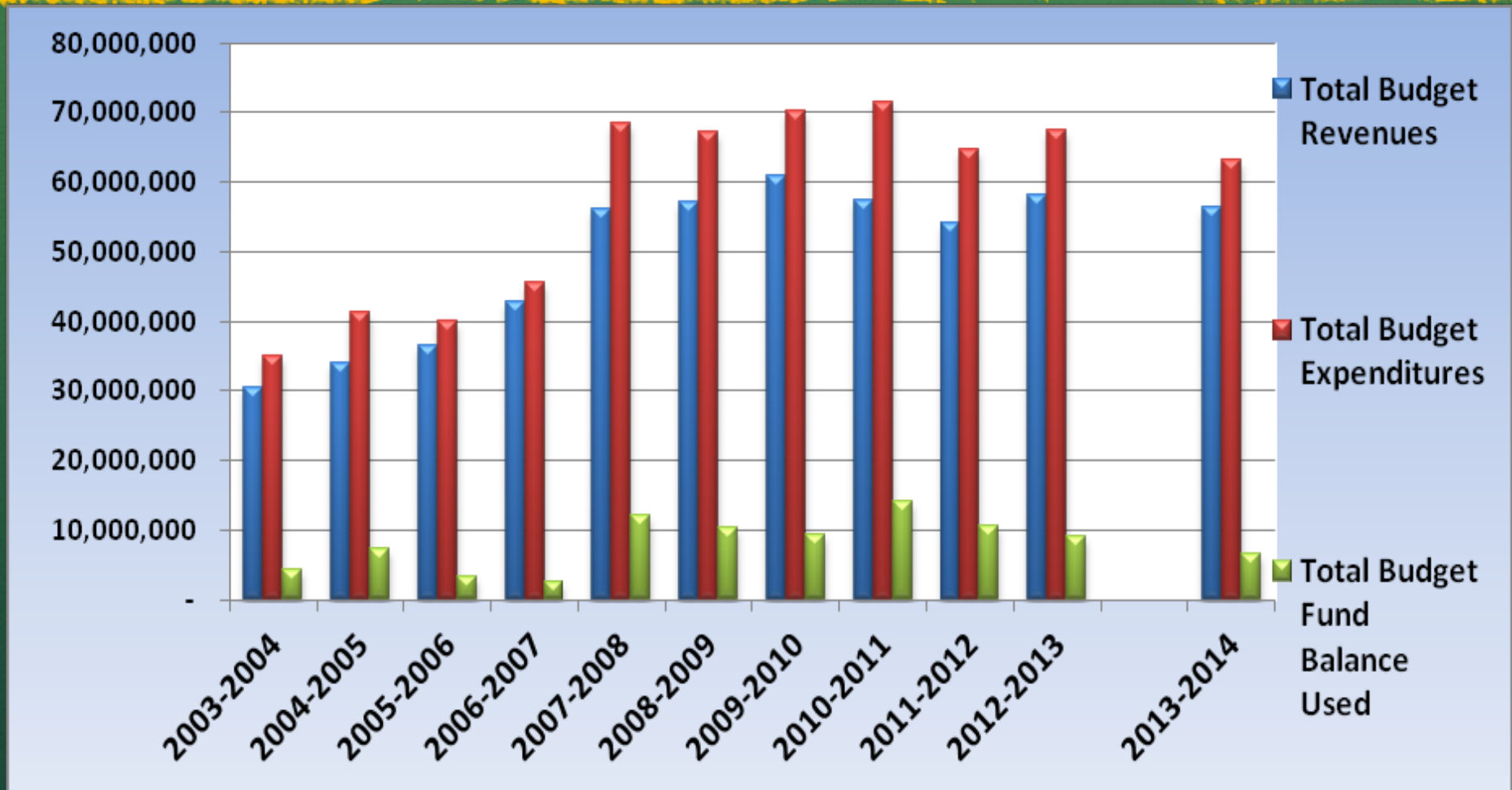


Total Budget Sources/Uses

- 26% for Law Enforcement
- 20% for Public Works
- 15% for General Government
- 10% for Public Health Services
- 8% for Social Aid Programs
- 7% for Paramedic Services
- 5% for Enterprise Funds
- 4% for Community Service Areas
- 1.9% for Economic Development
- 1.5% for Civic Services
- 1.7% for Capital Improvements
- 1.3% for Internal Service Funds



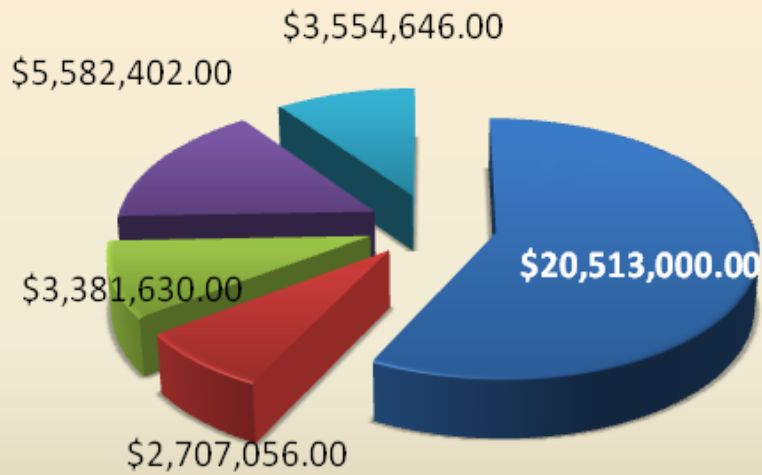
Total Budget Trends



General Fund Sources/Uses

GENERAL FUND SOURCES

- Taxes
- Charges For Services
- Other
- State/Federal
- Use of Prior Year Fund Balance



57% -- Taxes

16% - State/Federal

10% - Use of prior year funds

9% - Other

8% - Charges for services



General Fund Sources/Uses

44% for Law Enforcement

24% for General Government

15% for Public Works

12% for Paramedic Services

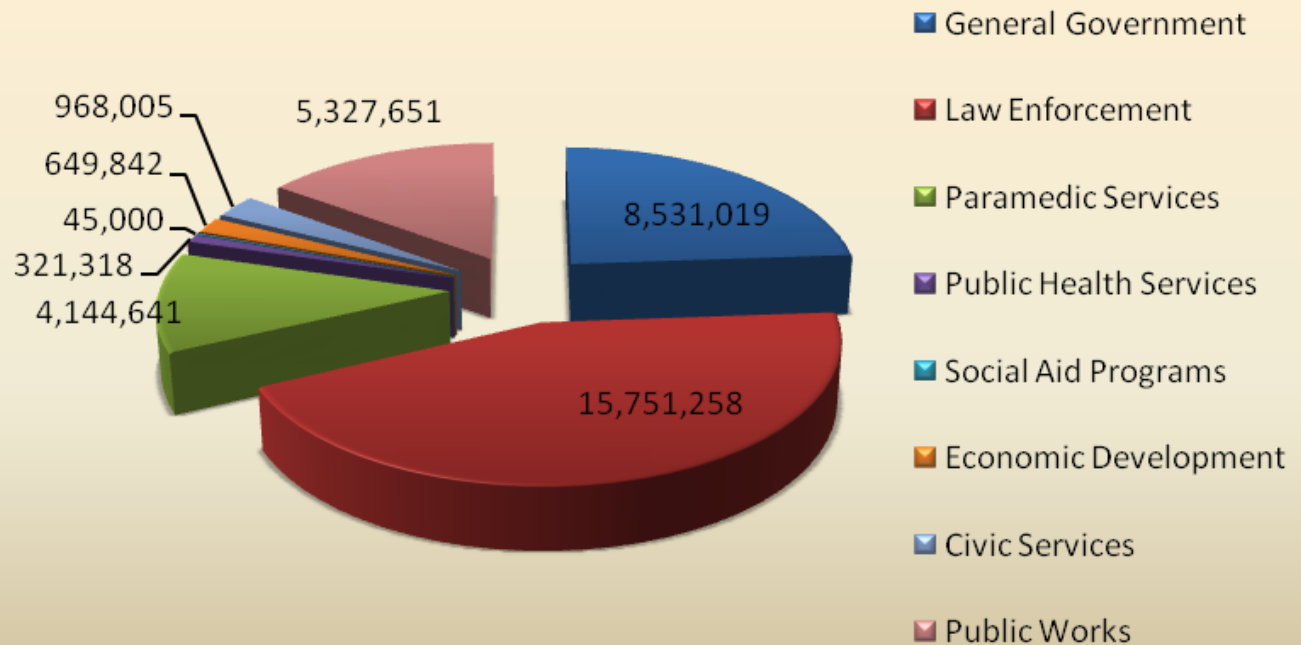
3% for Civic Services –
Elections, Clerk/Recorder

2% for Economic
Development

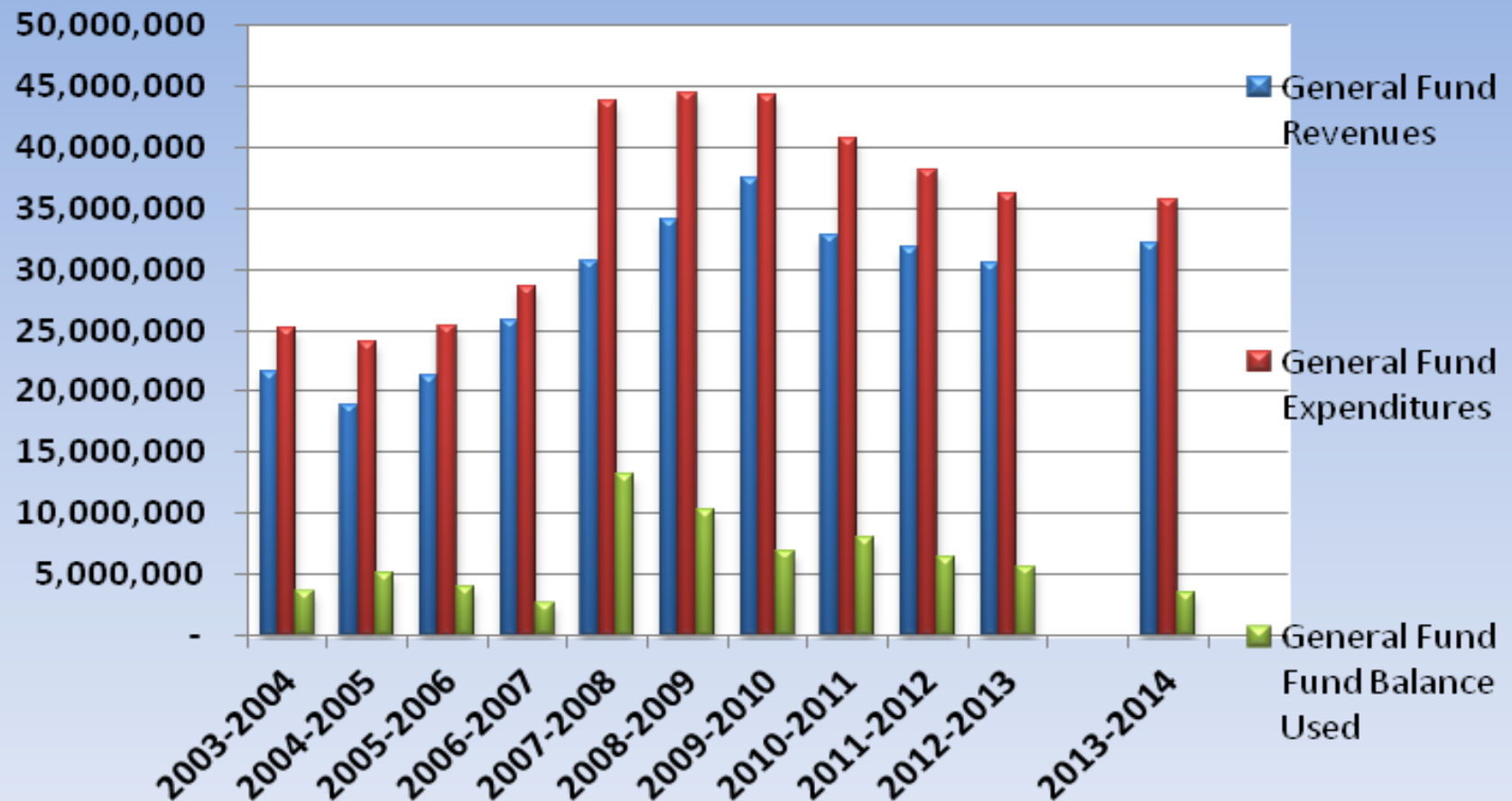
1% for Public Health
Services

0.1% for Social Aid
Programs

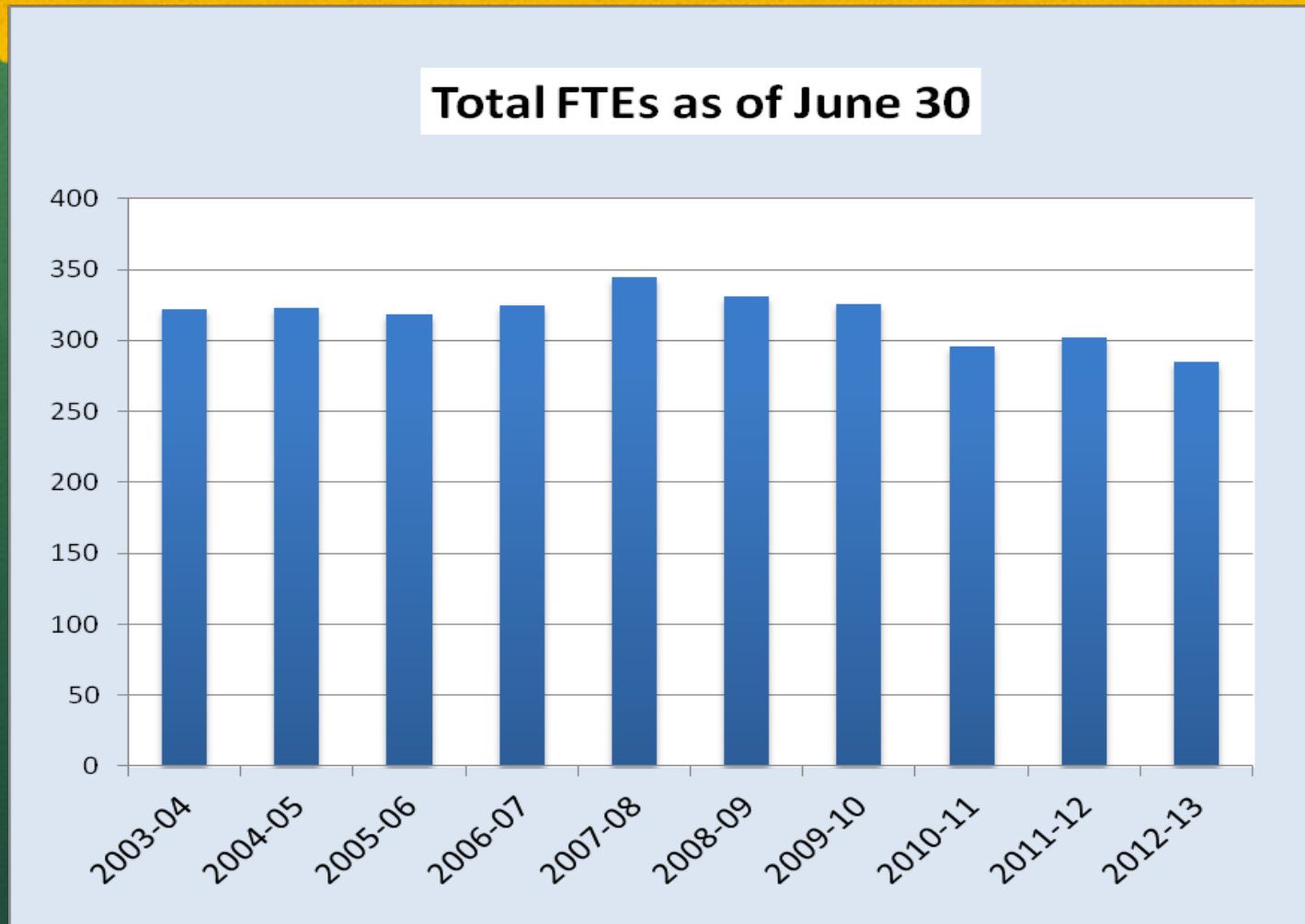
GENERAL FUND USES



General Fund Trends



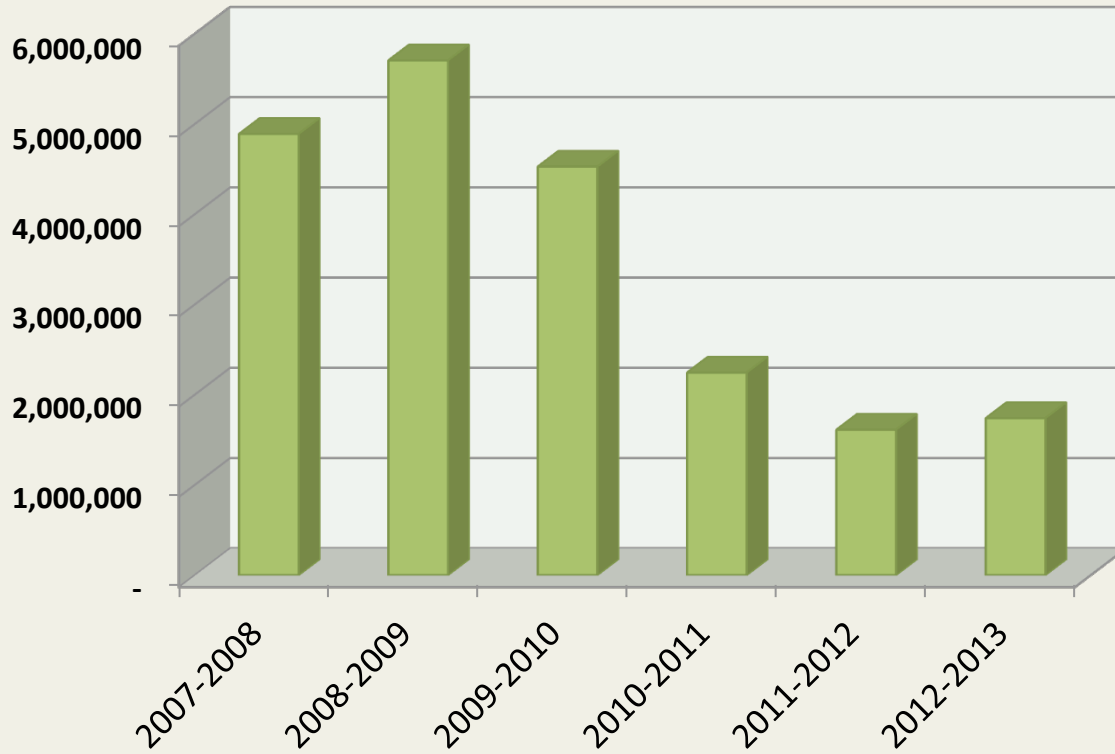
County Staffing Trends



FTE = Full
Time
Equivalent

General Fund Reserves

General Fund Reserve



Spanning
the
recession,
we have
relied on
rainy day
funds...

County Liabilities - Unmet Needs

MONO COUNTY Long Term Liabilities and Unmet Needs			
Issues	Remaining costs	Cause	Timeline
California Air Resources Board (CARB) Clean Air Compliant vehicles	\$25 million ¹	State mandate for clean air vehicles	2019-2028
Solid Waste Issues – Landfill closures and monitoring	\$6.68 Million ²	State Law	2023-2029
New Jail	\$25 Million ³	Population growth/use	2020-2025
Prudent Reserves	\$3.7 Million ⁴	County Fiscal Policy	2018
Infrastructure (Roads, Parks, community center upgrades)	TBD	Replacement and maintenance	As warranted
New elections system	\$225,000 ⁵	State mandate/ Aging technology	2016-2017
Improved County Information Technology	TBD	Ensure adequate technology to support county services	??
Social and Health Safety Net Services	TBD	Serving resident unmet needs	??
Increased Economic Development Investment	TBD	Grow the Economy	ASAP
Labor costs	1% COLA ⁶ = \$255,000 annually	Attract, retain and employ top employees	??
TOTAL	\$ 60.6 million	Does not include Labor any potential compensation increases.	

¹ = Prior purchases of Clean Air vehicles have reduced liability and 2013-2014 Recommended Budget proposes \$1 million for vehicle replacement. First deadline is 2019 and approximately \$5 million.
² = Benton Crossing Closure and post closures costs in Enterprise Fund \$3.2 and 3.48 for Pumice Valley if closes in 2029
³ = New Jail will be required as AB 109 (State Realigned Prisoners) impacts grow long term inmate population at County jail.
⁴ = FY 2012-2013 Reserves are \$1.7 million. By County Policy it is recommended Reserves be at least 15% of General Fund Expenses. Current GF expenditures are \$36 million and 15% would be 4.3 million. The FY 2013-2014 Recommended Budget would add \$50,000 to Reserves.
⁵ = Changes in State election law require county to review and investigate replacing current voting machines. Cost for replacement is estimated at \$225,000 but alternative systems may be option which may cost less.
⁶ = a one (1) percent Cost of Living Adjustment would cost approximately \$225,000 annually if granted to all employees.

Over \$60
Million
already
identified



General Fund Policy Items

GENERAL FUND POLICY ITEMS	Department or County Policy Request	CAO Recommendation	Difference
Board of Supervisors			
General Fund Contingency (1% Current Expenditures)	\$357,387	\$350,000	\$7,387
General Fund Reserve (Bring to 15% of Current Expenditures - Policy)	5,360,810	50,000	5,310,810
CIP Fund - CARB Compliance Set-aside	1,000,000	1,000,000	-
Air Service Subsidy	85,000	75,000	10,000
Trial Maintenance Program	8,840	8,840	-
Property Tax Admin Fee Waiver (6 smallest fire districts)	20,254	25,000	(4,746)
Contributions to non-profit organizations	75,000	75,000	-
CIP Fund - Park Improvement set-aside	5,000	5,000	-
Behavioral Health			
Behavioral Health	7,149	7,149	-
Assessor			
New FTS Position	75,169	-	75,169
District Attorney			
CAIMmet Investigator/ 950 hours per year	45,000	-	45,000
Half-Time FTS Position	18,194	-	18,194
Additional Office Space	16,200	-	16,200
Economic Development			
Economic Development Assistant	83,800	41,900	41,900
Fish Enhancement Program - Fund 102	45,850	45,850	-
Economic Development - Tourism:			
InterAgency Visitor center additional contribution	5,000	-	5,000
California State Fair Exhibit	5,000	-	5,000
Film Commission Marketing Support	10,000	-	10,000
Local Program Funding	40,000	-	40,000
Conway Ranch Easement	113,300	113,300	-
Elections			
Prepare for new Election machine purchase in 2015-16	75,000	-	75,000
Emergency Medical Services (Paramedics)			
Replace to Cardiac Monitors	30,000	30,000	-
Finance / Human Resources			
Electronic Timekeeping System	44,600	-	44,600
Upgrade/Replace Property Tax Server	10,000	10,000	-

Information Technology			
Promote IT Tech to IT Specialist	12,959	-	12,959
Digital 395 Implementation Equipment	26,249	26,249	-
Public Works			
Cemetery - Fund 610	76,427	10,000	66,427
Road Fund - Fund 700 - General	550,000	550,000	-
Sheriff			
50 New Mattress/Pillow combinations	12,500	12,500	-
Social Services			
Department of Social Services - Fund 103	355,000	355,000	-
Department of Social Services - Fund 103 - Senior Program	159,000	159,000	-
Department of Social Services - Fund 103 - General Relief	23,000	23,000	-
TOTAL GENERAL FUND PROPOSED POLICY ITEMS	\$8,751,688	\$2,972,788	\$5,778,900

Department requests = \$8.75 M

Recommended Budget = \$2.97 M
or 34% of requests

NON-GENERAL FUND POLICY ITEMS	Department Requested	Description
Clerk		
T2300 PostScript Multifunction Printer 50% Cost	6,427	<i>Fund 774/Modernization Trust Fund</i>
ScanPro 3000 Microfilm reader/printer	16,000	<i>Fund 774/Modernization Trust Fund</i>
District Attorney		
Remodel of new office space	64,000	<i>Fund 785/DA Asset Forfeiture Fund</i>
Public Works/Motor Pool		
Replace 7 Vehicles	350,000	<i>Funds Available in Motor Pool</i>
Social Services		
Eligibility Worker I/II	46,327	<i>State and Federal Portion - total cost \$50,631</i>
Staff Services Analyst I/II	60,634	<i>State and Federal Portion - total cost \$66,267</i>
Principal Staff Services Analyst	9,851	<i>State and Federal Portion - total cost \$10,766</i>
Behavioral Health		
Reallocate Contracted position into .70 FTE Benefited position	106,764	<i>Funds Available in MHSA Fund</i>
Create a new position Psych Specialist/Quality Improvement	90,695	<i>Funds Available in MHSA Fund</i>
Finance / Copier Pool		
New DSS Copier for Child Welfare Services	8,900	<i>Funds Available in Copier Pool Fund</i>
Department of Weights & Measure/Ag Commissioner		
Construction of New Agriculture building in Inyo County	189,000	<i>Currently held in CIP Fund</i>
TOTAL GENERAL FUND PROPOSED POLICY ITEMS	\$948,598	

Non- General Fund Policy Items

Funds which are restricted and can only be used for specific program elements

FY 2013-2014 Recommended Budget Proposes...

- A Balanced Budget;
- Rebuilding Reserves - \$50,000 added;
- Funding Clean Air Vehicle mandates for first year— \$1 million;
- Funding landfill services including closure cost by current solid waste system needs;
- Investing over \$1.22 million in economic development and tourism services;
- No layoffs;
- Reducing an empty management position;
- Maintaining public safety service levels;
- Maintaining County's roads funding (\$550,000);
- Providing health and safety services for all communities of Mono County;
- Increasing transparent budget process and aligning Fiscal Year moving forward;
- Advancing Strategic Planning effort;
- Funding the Senior Meal program.



What Recommended Budget does not do...

- ✓ Replenish reserves quickly;
- ✓ Provide any resources for employee compensation increases;
- ✓ Dedicate needed resources for larger technology, road or other infrastructure investments;
- ✓ Provide resources for long term facility re-configuration or upgrade.

Long view required to strengthen Mono County

Mono County Budget Workshops

July 8-19, 2013
Crowley Lake
Bridgeport
Antelope Valley
Chalfant Valley
Mammoth Lakes
June Lake



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THIS IS A DRAFT DOCUMENT. Items are separated into groups, but are not prioritized within the groups.

Board Planning Workshops
January 15, 2013; Updated March 12, 2013; April 9, 2013; May 14, 2013; May 21, 2013

Supervisor Alpers	Supervisor Fesko	Supervisor Hunt	Supervisor Johnston	Supervisor Stump	Public Input	Staff Input	Planning Commission
	Facilities: old clinic, Bridgeport campus plan, Memorial Hall, Antelope Valley Community Ctr		Facilities: Bridgeport campus plan, landscape Lee Vining Community Center	Facilities: ADA, jail, maintenance, energy efficiency, planning, prioritize funding		Public Works ADA Issues Facilities Asset Protection	Facilities: Old Clinic (convert to solar)
	Solid Waste Plan - long term plan	Solid Waste Plan - long term plan	Solid Waste Plan: Benton Landfill	Solid Waste Plan: long term and contingency plans			Landfill
Economic Development	Economic Development	Economic Development	Economic Development		Econ Dev Courtwide: assist growth of new existing business, education access to health care, creative financing for long term replacement needs		
Organizational Structure/Staffing public service accountability		Organizational Structure/Staffing: HR Director	Organizational Structure/Staffing: facilities, engineering, HR	Organizational Structure/Staffing: HR Director	Staffing: as it relates to budgeting (top to bottom review, professionalization)		Conway Ranch: better management
	Conway Ranch	Conway Ranch: success	Conway Ranch		Conway Ranch: employee management		
Employee Recognition: public achievement	Employee Recognition	Employee Recognition	Employee Recognition	Paranoid Program: cost containment			
	Paranoid Program	Paranoid Program	Paranoid Program				
June Lake oil area/video grounds	Substation	Substation	Substation (off demolition lot)				Substation: revisit not used use permit
	June Lake: oil area/video grounds	June Lake: oil area/video grounds	June Lake: oil area/video grounds				June Lake: oil field: multi-use concept (i.e. "boom" concerns, etc.)
	Oversight Committees: Finance, Public Safety	Oversight Committees	Oversight Committees				
	Parking Ordinance		Parking Ordinance				Parking Ordinance
		Live Streaming of BOS Meetings	Live Streaming of BOS Meetings		Value of live interaction vs. video		
	Develop Legislative Agenda	Develop Legislative Agenda	Develop Legislative Agenda				

Strategic Planning must continue

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		MISCELLANEOUS	MISCELLANEOUS	MISCELLANEOUS	MISCELLANEOUS	MISCELLANEOUS	MISCELLANEOUS
		Reorganize Weekly Board Mtgs: promote public attendance and Supervisor education	Progress on Regional Trail system	Public Recognition	Vehicle Replacement	Public Lands Access: develop infrastructure to connect lands; maintain amenities; ambassadors, education	Social Services: Potential space needs due to Health Care Reform (pre-enrollment begins 10/1/13)
				Extend Water/Sewer Lines from MCWD to Sierra Business Park	Review AB7 Charges	Bridgeport Fire Safe Council	Clerk: Elections/Equipment Space Needs
			Bridgeport Valley Nordic Ski Ctr	Tri Valley Flood Control Ditch		Bridgeport Valley: economic dev; implement RPAC priorities (Main St, revitalization, expand recreation opps; multiagency visitor's center; gateway monuments)	Animal Control: Assist public at satellite locations
			Geothermal: facilitate replacement of machinery at existing plan	Tri Valley EMS Service		Implement Mono Basin Community Plan	Health Care Services: Implementation of Affordable Care Act
			Biomass Feasibility Study	Lower Rock Creek Development		Help Finance Last-Mile Paving to Bodie	
			Affordable Housing for Workforce	Crowley CSA 1 Projects (County improve communication with CSA)		Develop local regional food system	
			Deer Fence/Grade Separation at Spore Junction			Promote Bridgeport as Gateway to Bodie	
			Improve Mammoth Airport Road			Improve water quality at Crowley Lake	
			Deer/Snow/Airport Safety Fence: SR 203 and Hwy 395; deer under-crossings			Develop one water system in Crowley Lake	
			North Conway Passing Lane Project			Regional air service for the Eastern Sierra (out of Bishop)	

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			Tripa Pass Heritage Highway Project		Digital 300: streamlined service to homes and bus routes to community main streets		Digital 300
			Fix Auchterberry Pk Ending Slope		Update and complete the County General Plan area/line section		
			Landscape Screen on Southwest side of Bridgeport Dam and replace New Composites Clark Sky Light				
			Homeowner Waste Backlog (See for Possible Solar Project)				
			Initiative to Ban Single-Use Plastic Bags				
			Goals to Reduce County Fall Slope				
			Training Team Building at All Organizational Levels				
			Repair Mono County City Signs				
			Rehabilitation of County Facilities				
			Sheep Fencing around Conway and Malibu ranches				

Budget Development – Looking Forward

- **The County must continue Strategic Planning**
 - Takes time and community involvement
- **County should change Budget process and increase transparency**
 - Earlier Budget development for FY 2014-2015
 - Quarterly Board Budget Sessions



Next Steps

- Board will review Department Budgets – Provide direction
- Staff will adjust budget and bring back on September 3rd for Adoption.





Thank you